

# THE NETWORK RELEASE

## THE OFFICIAL NEWSLETTER OF THE ANC

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### **The Mission of the Association is to:**

Support the consciousness, advance the practice of, and promote the public availability of Network Spinal Analysis. This shall be in relationship to emerging strategies for personal and global healing, wholeness, enhanced quality of life, and human experience.

Support the advancement and understanding of the relationship of the spine and nervous system to consciousness, the expression of innate intelligence, self-organization, and healing.

Encourage the coherent and cohesive support of the science, art, and philosophically similar and compatible models in various healing arts through workshops, seminars, journals, newsletters, and research projects.

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Note: Not all articles are necessarily the opinion or endorsement of the Association for Network Care.

# **OVERWHELMING APPROVAL TO ANC CHANGES**

We are pleased to bring to you the first electronic newsletter of the Association for Network Care. At the recommendation of the Board of Directors, a name change of the Association was proposed, along with revisions in the Constitution and By-Laws. Voting members overwhelmingly approved the changes. These changes can be viewed and downloaded from the ANC Website.

I am pleased to report to you that the membership has approved the new name of the Association as the “Association for Network Care.”

## **THE PRESIDENT’S MESSAGE**

### **Network Spinal Analysis: At the Gateway**

By Donald Epstein, D.C.

In 1995, a major campaign was instituted to strengthen the academic, research, and clinical components of Network Spinal Analysis (NSA) to accomplish the following goals:

- a. To develop a systematic clinical delivery system (Levels of Care),
- b. To develop a clear clinical and scientific rationale discerning the unique attributes and benefits of NSA thus distinguishing it from other health related systems,
- c. To develop a systematic program for training and certification of practitioners in the delivery of NSA, and
- d. To further the evidence-based documentation of NSA through research.

The intent of this specific goal was to help guide further growth and development by advancing the theoretical base consistent with the evolving body of evidence. In order to provide the best academic and clinical base to properly educate NSA practitioners, this evidence-based approach was taken in lieu of promoting concepts based on personal hopes and desires alone.

- e. To develop the academic and clinical base required to educate practitioners who practice NSA.

Now, five years later, these objectives have been accomplished. The following is a review of the progress in these five areas:

a) **Systematic clinical delivery system:**

In 1986, as the developer of Network Care, I introduced the Clinical Phasing System. This milestone was documented in a descriptive paper, “Network Spinal Analysis: A system of health care delivery within the subluxation-based chiropractic model.” The paper was published in August 1996 in the Journal of Vertebral Subluxation Research. The outcome objectives of the Levels of Care and accompanying Clinical Phasing System have subsequently been incorporated into all aspects of the delivery of NSA including training sessions, and teaching protocols.

b) **Clinical and Scientific rationale for distinguishing Network Care from other healing disciplines:**

From the inception of NSA, there has been an endeavor to distinguish it from other health disciplines and traditional chiropractic protocols. NSA has been positioned separate from disease care as a wellness oriented, non-medical approach (Epstein, 1996; Blanks et al., 1998).

As research has provided evidence that the unique health and wellness benefits of NSA are associated with the recipients’ awareness of the Somatopsychic and Respiratory waves, attention has been redirected to modeling NSA to as an expression of its unique attributes and benefits.

In that regard, rather than claiming that NSA is a system of analyzing and adjusting subluxations to achieve the benefits demonstrated through research, it is now recognized that the benefits achieved were associated with phenomena other than the adjustment of subluxations. If subluxation correction alone was involved, then other excellent methods of chiropractic would also produce these wave processes that are characteristic of NSA care. Thus NSA is not now compared to other chiropractic methods, as this would do little to advance the uniqueness of NSA. Instead, it is now appreciated that NSA care is separate and distinct from subluxation based chiropractic care, even though enhanced spinal and neural integrity, including subluxation correction, remain as notable benefits to those under NSA

care. The choice of subluxation assessment indicators to document subluxation correction will remain the practitioner's option.

New terminology will clarify that NSA methods, instead of correcting and maintaining a mechano-pathophysiological spinal disturbance, seek to locate and apply a low force to a point of contact referred to as a "gateway." It is hypothesized that specific low force applied provides access to the neurological centers coordinating the neural integrity subsystems. Moreover, it is through the "gateway" that cognitive and non-cognitive awareness is achieved, coordination of the subsystems affecting spinal and neural integrity is affected, and communication with the regulating processes of the respiratory and somatopsychic waves occurs.

This evolving model of NSA, and the positioning described, also allows it to be marketed internationally to the rapidly growing health, and wellness market. The place of healing concepts in this paradigm has been highlighted in my book, "Healing Myth, Healing Magic" (Amber Allen, 2000).

Changes in the mission, goals and objectives of Network Care have derived from academic study and research. Because of these changes, legal counsel advises that Network Care may now be established as a separate wellness and educational care delivery system, learned through a unique postgraduate educational training program. I am committed to initiating this transition by the end of this year.

Legal counsel has been instructed to develop language that protects the rights of both the practitioner and consumer wishing to practice/receive NSA. The language will apply to those practicing within the boundaries of either chiropractic or Network Care as a separate professional discipline.

c) **Systematic training and certifying competence in NSA delivery:**

As most of you know, the training programs in Network Care have undergone revisions to align them with the Levels of Care, and to standardize the certification process. The membership has responded very positively to these changes. Professional educators (Blanks, Boone, Dobson) who have evaluated the training and/or certification programs rate them as exceptional. One of the next goals is to establish an independent testing/certification agency

capable of assuring a high level of competency and ongoing training in NSA. This will assist in standardization without the need for intervention by governmental licensing boards.

**d) Evidence-based (research) documentation of Network Spinal Analysis:**

The most aggressive part of the five-year plan has been the commitment to build a strong research foundation in support of Network Care, and in this endeavor I believe that we have been very successful. Under the direction of Dr. Ralph Boone and Dr. Robert Blanks, and the financial support of the members of the Association for Network Chiropractic, parallel research projects have been initiated in two major research locations, the University of California Irvine and the University of Southern California. An additional research focus is being planned in New Zealand. A number of peer reviewed publications, presentations at major scientific meetings, and research materials for dozens of local presentations by Network practitioners have emerged as a result of this ongoing research agenda. These research activities and invited presentations are summarized below. Further, Network research is being included in two areas supported by grants. The first involves an MRI imaging study grant to Dr. Blanks, which was designed to include individuals undergoing Network Care.

The second involves a National Science Foundation grant awarded to Dr. Jonckheere to host a symposium addressing mathematical approaches to modeling dynamical systems. Dr. Jonckheere plans to present his work on the mathematical characterization of the somatopsychic wave. The paper will be presented relative to evolving models of the nervous system, and will be based on the ongoing NSA study currently under his supervision.

Several manuscripts will soon be submitted for publication in mainstream peer-reviewed research journals. It is anticipated that these papers will contribute to the evidence base associated with the benefits of Network Care. As well, it is hoped that these papers will help shift the academic view of health, healing, the spine, nervous system, and wellness. These manuscripts are also important in the development of a unique marketplace for the practice of NSA as a pure discipline.

Please take a moment to review the following papers being submitted for publication this fall:

**1. "Wellness Lifestyles: A structural equation model depicting relationships between wellness, healthy lifestyles and alternative/complementary medicine use." (Authors: Schuster, Dobson, Jaregui, Blanks)**

This paper is based on an original statistical analysis of the retrospective data of 2,818 Network practice members. After completing the structural equation model in December 1999, these authors have drafted this paper, including an extensive literature review positioning the Network data and the newly developed health, wellness and quality of life survey in the context of a) the expanding social science and medical literature on wellness and quality of life, b) literature on healthy lifestyle practices, and c) in the growing field of alternative/complementary medicine (or mind-body medicine). They have made a clear link between these disparate areas in terms of the need to study those alternative health care practices that seek to enhance wellness in a congruent manner to their objectives. Given this imperative (which has so far been largely unfulfilled) the investigators have put forward the Network wellness survey as an instrument that may be used to study the wellness-related outcomes of Network, but other modalities that purport to address the broad bio-, psycho-, social- domains of health. In addition, this paper will include the data on lifestyle practices that was part of the ANC retrospective study to begin to establish the connection between using "alternative medicine" (such as Network Care) and other health-promoting, healthy lifestyle and the individual's perceived enhancement of "wellness".

**2. "A Comparison of a New Self-Reported Health and Wellness (SRHW) Instrument with the RAND-36 in a Longitudinal Study of Network Spinal Analysis Patients" (Schuster, Dobson, Jaregui, Blanks)**

At this point these investigators at UCI are still working on analyses of these data. These involve a comparison of the results of the Self-Rated Health and Wellness survey developed for the survey of Network clients versus the more traditional quality of life survey (RAND-36), which was also administered during the ANC longitudinal study. This includes approximately 500-600 patients who were involved in the nine-month data collection period. This will allow the investigators to analyze significant changes in reported wellness within the first two months of NSA care (usually completion of Level One of care). They intend to make a comparison with the reported changes based on the RAND-36 Health Survey which has been viewed as the "gold-standard" in "quality of life"

assessment in most medical outcome studies. The hope is to investigate the extent to which the Wellness survey provides a broader measure of health, than the RAND, thus putting the new Network survey forward as a more comprehensive measure of wellness.

### **3. "Factors influencing duration of Network Spinal Analysis care"**

**(Dobson, Schuster, Jaregui, Blanks)**

This paper is also derived from the Network retrospective data set. It will investigate the influence of sociodemographic/background characteristics, life challenges (experienced trauma, persistent ailments), characteristics of health care (NSA, chiropractic, and/or medical), and wellness status on duration of NSA care - which in these data ranges from one month to over seven years. Capitalizing on this information, "event history" analyses was conducted to determine which factors are significantly associated with the length of time the individuals have remained under NSA care. The analyses revealed that individuals are significantly more likely to be under care for 3 months or more if they: 1) report having persistent ailments, 2) have an annual income above \$45,000, 3) are self-aware of energy flowing in their body (the somatopsychic wave), and 4) report significant improvement in their overall wellness. In contrast, other variables such as gender, age, education, marital status, prior chiropractic care, and health promoting lifestyle practices were not significant in predicting whether or not they stayed in care past 3 months. Indeed, this will be one of the first studies of its kind to examine the sociodemographic and other factors influencing the health, wellness and quality of life outcomes in that very unique population choosing to pay out-of-pocket for NSA "Wellness Care". These authors believe that this will be another milestone paper in the wellness field, and one with strong practice-building implications for holistic health providers.

### **4. A longitudinal study of patients receiving Network Spinal Analysis.**

**(Blanks, Schuster, Dobson, Jarequi, Chaikovsky)**

The data collection and preliminary data analysis from the longitudinal study has been completed. Of the 30 Beta sites randomly selected from the ANC practitioners, 15 offices (50%) completed the 18-month recruitment phase and 12 mo patient follow-up. From this pool, there were a total of 610 new patients (av. 5.9 new patients/mo/practice) of which 388 (51%) participated in the study. Outcome measures were obtained using the health,

wellness and quality of life indicators developed and validated in the ANC retrospective study. Each of these indicators showed significant improvement under care. Physical state (symptoms) showed the largest improvement, with maximum self-reported changes being achieved at 2 month after initiating care. However, these changes remained relatively unchanged from 2-12 month of the follow-up. All other indicators (mental/emotional, stress indicators, life enjoyment, combined wellness, and quality of life) showed continual improvement throughout the 12-month follow-up. These findings support the findings of the retrospective study, and confirm that Network care is associated with improved self-reported state of health, wellness and quality of life. The fact that these data were obtained in a longitudinal, time-varying series, with the patient acting as their own control, indicates that the health benefits of Network Care has been elevated to a higher level of scientific proof.

5. **“Dynamical Modeling of the Nervous System”** will be presented by Professor E. Jonckheere at a November 2000 National Science Foundation Conference on “New Directions in Dynamical Systems.” This paper will discuss the research findings of the mathematical modeling of the Somatopsychic wave of patients in NSA care. This will be followed by future papers reporting on the findings of the ongoing research of NSA.

**Please donate towards this ongoing research agenda. There are various additional studies being planned and underway. A fifty dollar a month donation-applied to your credit card will go a long way towards paying the past research debt and financing the minimal research projects. With a hundred dollar per month donation on your charge card, we can really advance the research projects to the level that is deserved for this life enhancing and culture bending work.**

**Thank you for your financial and spiritual support of NSA. It is a vital investment in your own future and of those whom you serve. Please give your credit card number to the ANC office, or send a check to ANC-RESEARCH today. Thank you.**

- e) **Develop the academic and clinical base required to educate practitioners who practice NSA.**

NSA practitioners who have achieved all three levels of certification will be given the opportunity to be “grand-fathered” into the new title and profession. In approximately three years after the Certificate/Masters program to be described begins the first semester, only those individuals who have achieved this postgraduate training will be eligible to study and be certified in NSA.

The certificate, leading to a master’s degree in Wellness and Quality of Life Outcomes and Healthy Lifestyles Assessment will prepare students to critically think in terms of evaluation of outcomes of care and distinguish between the various domains of health and wellness. The program will consist of a module in biology/physiology. This will include courses in the biology of consciousness, the body-mind, cell-to-cell communication, the effect of stress on physiology, and the physiology of tissue tension.

A module will be offered covering a wide approach to nutrition, exercise physiology and healthy lifestyle choices. Training will be given in wellness consultation, models of healing, and vitalistic and holistic principles. Another module will discuss how optimizing one’s biology improves one’s culture. The program will emphasize the human element of healing, the patient’s self -perception, and the human spirit. It will not be based on diagnosis or treatment of any disease or symptom, but instead will represent the illness-wellness model.

The overall Program will be offered through distance learning with minimal on site visitation. This program will be taken by a variety of health professionals and interested laypersons with the appropriate pre requisites. In addition, a subspecialty “build out” for those wishing to study NSA will be offered. This will include neuroanatomy, physiology relative to principles espoused in NSA, of the Somatopsychic and Respiratory waves, physiology and assessment of the spinal and neural integrity subsystems, NSA Levels of Care, outcome assessments, conducting the NSA consultation, and various instruments to assist the practitioner in establishing effective outcomes.

For those who have completed this program, courses in clinical application of NSA, will then be offered through seminars during weekend and expanded programs. These will include spinal palpation, understanding the postural and emotional physiology of the body, applied touch, use of instrumentation to assist in outcome assessments, communications. These will

be studied after all the didactic and theoretical aspects have been mastered in the distance-learning program.

Upon completion of the Certificate/Masters Program offered through an accredited college, the individual can earn a diploma from the Network Spinal Analysis Institute and apply for the certification examination. Once certification is achieved NSA can be practiced along with the evolving guidelines, dependent upon the professional degree of the practitioner. For those who choose not to practice NSA under the license of another discipline (such as chiropractic) they will serve as educational consultants, or coaches to one's natural rhythms, entrainment, wellness and the evolution of new strategies for experiencing and adapting to life.

# **A DAY IN THE HEART OF A NETWORK PRACTITIONER**

- a personal reflection by Fred L. Kingsbury, D.C.

O' sweet surrender, O' sweet surrender...

Arising with an ever so sublime, so engaging thrill of love's vibration in my heart...

Long before a conscious thought reminds me, my Innate Knowingness is fully Aware of the Divine service ahead that day...

Like the eternal smile of deep bliss fixed on a sweet dolphin's face, my inner being Also begins to resonate and reflect that state...

My hands!!!

Oh God, my hands...

How they yearn with such tingling anticipation to touch and initiate another to their Own joy, their own healing, their own divine nature...

My whole being; noble soul, unifying heart, and loyal body become aligned, Energized and integrated – preparing for the gift to be shared that day....

O'sweet surrender, O'sweet surrender...

Then it begins...

My hands united with my heart space more than ever, glide through a seemingly Rich, alive, animated air – moving with such love and purpose towards this other Self, this other being who also urges to 'merge,' languishing for release, wisdom, Liberation...

Just to simply arrive at that sacred place and know that they too are made up of this Stuff called love – just unbounded, unconditional, universal love – that which is not The material them they've imagined that which they think they lost or never had, But have always and forever owned...

Touch transcendence begins...

Quiet reverence unfolds...

My awe is renewed every time as the power of life flows...

Oh how wonderfully, how majestically, how perfectly it flows – moving with Undaunted benevolence, grace, intelligence and healing purpose...

O' sweet surrender, O' sweet surrender...

That which no longer serves them begins to unwind and depart...

That which is truly them is stirred to wakefulness – every cell, every fiber, every Particle enlivened...

Oh what joy to stand as witness with unattached ease to this renewal, this rebirth...

Oh sons and daughters of God – reclaim your birthright...

Reclaim what was never really lost, just hidden – your pure innermost joy and Peace...unbounded consciousness...

And this breath of life – this connection with life's source just see how it heals,  
And heals, and heals, and heals...

Those waves...those astonishing, miraculous waves that express our healing, our  
Harmony, our connectedness, our dynamic inner life...

O' sweet surrender, O' sweet surrender...

This special soul who was under my hands now feeling complete, whole, in the  
Blessed 'now' ~ with open eyes, open heart, beaming with life's bounty...gazes at  
Me...

Look at their eyes! Oh my lord, look at their eyes...

Their soul reflected so brightly in them, like never before...like never before...

Their very inner core of life revealed like never before...like never before...

Silent reverence ensues...nothing to talk about...although much to embrace about...

Heart to heart encircled...all that is needed to be said exchanged silently, most  
Profoundly...

O' sweet surrender, O' sweet surrender...

My heart further pulsating with love's waves, floats to the next being of light, then  
The next, and on and on and on.....

# WELCOME NEW MEMBERS

JANUARY 1, 2000 THROUGH JUNE 30, 2000

Nicolas Proupain, D.C.

James Oppenheim, D.C., MPH.

Lisa Hartnett, D.C.

John Hare, D.C.

Lara Ziegler, D.C.

Con Rallis, D.C.

Maria (Marivi) Lacuesta, D.C.

Michael Cotton, D.C.

Deborah Bigogno, D.C.

Mark Mason, D.C.

Janna Harrill, D.C.

Roderick J. Newton, D.C.

Selina McKann, D.C.

Chantal Rouleau, D.C.

Ivor Brendan Quigley, D.C.

Kenneth W. Hull, D.C.

Paula Frey, D.C.

Ellis Kooby, D.C.

Leanna Palermo, D.C.

William Overstreet, D.C.

David Aranda, D.C.

Steven T. Wilke, D.C.

Deana Guadagno, D.C.

Eileen Karpfinger, D.C.

Lelie Sise, D.C.

Catherine Crane, D.C.

Carmel Whelan, D.C.

Leah Carlson, D.C.

Pamela Zoller, D.C.

Dennis Wiseman, D.C.

Caroline Lambert, D.C.

Lisa Simpson, D.C.

Shelley (Perry) Moon

Christine Hughey

Bailey Gimbel

Eleanor C. Smith

Deborah Gardner

Jennifer McClure

Beverly Allen

Aleithia Artemis

Rebecca & Ty Goff

Richard Bosserman

Vickie Longwill-Sciulli

Judith Koenig

Susan Ebling

Frank Donovan

Sharon L. Boyle

Donna Edgington

Sedonia Prets

Cecille Komp

Glenn Baines

Marilou Hamill

Terrell Thompson

Anna Brandysiewicz

Melissa Pryor

Monica Prasad

Mary Stansbury

Kim Enloe

Matilde Mariotta

Mary Wagner

Val Hamusek

Megan Assaf

John Kefauver

Thank you for supporting the mission of the ANC.

## **LETTER TO OUR DOCTORS-MEMBERSHIP**

Dear Doctors:

Most of you probably know me by now, either by name or in person, for I am the one you will most likely talk to when you call the ANC. I have met many of you through the different events; and I am looking forward to meeting those of you whom I have not yet had the opportunity to meet. It is always so wonderful to be able to put the “real you” with the name.

I would like to take this opportunity to thank all of you who have so graciously supported the ANC and ANC-R through your memberships and donations to research, respectively. I would also like to extend a special thank you to those doctors who have continued to encourage the lay memberships from their practice members this year. This is truly a sign of commitment.

The Supporting Memberships have dropped considerably this year. Beginning with the first Transformational Gate of the year 2000, a practice member was no longer required to join the ANC as a requirement for Gate attendance. Because of this, we have seen a considerable cancellation of memberships. Please remember that it is through the support of not only your membership, but also the memberships of your practice members, that the ANC stays alive and well. I personally want to be assured that there will always be public availability of Network Care, as I am sure that you as doctors want to continue to see advancements in the field of Network Spinal Analysis.

The ANC has spent hundreds of thousands of dollars in legal fees and thousand of hours to date to ensure that Network practitioners and their practice members are able to participate in this care. The non-allopathic, subluxation/cord tension, wellness based model has been under attack in various jurisdictions over the past few years, and the attack currently continues. Membership fees and donations are necessary if NSA is to be continued to be practiced both within the existing chiropractic/legal/political structure, and also as a unique discipline.

Intervention of the ANC has restored the right of practitioners to practice NSA in Wisconsin, Washington, New Jersey, Louisiana, Maine, Arizona, Nevada, Oregon, Colorado, and other states and international jurisdictions. The ANC is currently involved with legal proceedings to ensure the unrestricted practice of NSA and also wellness based care in Colorado. Letters of inquiry from various state boards are responded to promptly; and legal counsel has been retained on a fairly regular basis.

The health of the association and quality of care available is in direct proportion to our memberships in the ANC and donations to the ANCR; so thank you again for your personal commitment, and please continue to encourage your practice members to support the mission of the ANC.

With deepest regards,

Rita Rogers  
ANC Office

## **REVOLUTIONIZING NEWSLETTER TRANSMISSION**

In these times of instant communication and electronic messaging, we have decided to modernize the transmission of the newsletter. Yes, we will be sacrificing the layout aesthetics of prior publications for a plain text edition that is suitable for email, but this transition should allow for a more frequent and timely transmission of news and events from the ANC. The newsletters will be sent from the ANC office by email, fax, and by mail upon request. You may also view and download the newsletter(s) by visiting our website [www.associationfornetworkcare.com](http://www.associationfornetworkcare.com).

## **WE WANT TO HEAR FROM YOU**

The newsletter is dedicated to providing informative and timely news. We would like to share your ideas, feedback, articles, and opportunities with the membership. We would also like to continue to foster a global, supportive community. Please forward to the ANC Office via email, fax or letter any special and exciting gifts you may want to share.

We would also like to thank you for supporting the ANC through your classified advertisements. The ANC office receives many calls for various situations...a doctor may want to find coverage for his practice, he/she may want to bring in a new associate, or he/she may want to sell/buy a practice. This is your opportunity to let the rest of the membership know what you have to offer. Please download the form for placing your ad from our website or call the office for a faxed copy.

## **OUR WEBSITE ADDRESS HAS CHANGED**

We have changed the address to our website from [www.networkchiropractic.com](http://www.networkchiropractic.com) to [www.associationfornetworkcare.com](http://www.associationfornetworkcare.com). Please add this to your favorite sites and visit us regularly for updated information and news regarding the Association for Network Care. Please remember that this is the same site and that only the address has changed.

## **ADDRESS, PHONE AND EMAIL UPDATES**

It is imperative that the ANC office has the correct address information for our doctors. We have been consistently updating our records this past year due to our new “Locate a doctor” database on our websites. If you are an ANC doctor (Practicing Member Level) and/or if you are certified, you will be listed on these databases and your address information will be available over the World Wide Web. For your privacy, we would prefer to list only the office address, office phone, fax and email. Therefore, please contact the office to verify your address.

Email addresses will be extremely important and will need to be accurate in order to receive these publications and other special mailings from ANC or Innate Intelligence. In addition, there have been many area code updates throughout the United States; therefore **please verify and update your area code for phone and fax, if applicable**. You may visit the website at [www.associationfornetworkcare.com](http://www.associationfornetworkcare.com) and follow the link to Locate a Doctor to determine if we have your correct office information, or call the office today at 303-678-8101 to verify and update your information.

## **VALEDICTORIANS, SALUTATORIANS, ADVANCED DEGREES AND SPECIAL HONORS FOR GRADUATES AND STUDENTS**

In our last newsletter, we asked to hear from the valedictorians and salutatorians of soon to be graduates and graduates. We did receive feedback from some of our doctors, but we know there are more of you out there. **We still want to know who you are**, so please contact the ANC Office at your convenience by phone, email or fax and please indicate the following:

- Your Name,
- Name of College or University,
- Month and year of graduation, and
- Any other information pertaining to special honors and advanced degrees, i.e. Valedictorian, Salutatorian, etc.

# CLASSIFIEDS

## PRACTICES FOR SALE

Affordable, Established Dream N.S.A Practice for sale in Beautiful Coastal Southeast Alaska. Contact Dr. Rich Gorsuch for Photos and information at (907) 766~3527 or email [Healing@RichsOffice.com](mailto:Healing@RichsOffice.com).

Network Practice for Sale. Medium size. Outside of SF/Oakland, CA.  
Call at home (510) 531-5517.

Near Hartford, CT. Well established, very low stress, low overhead. Computerized, incl. Insight 7000. Relocating, will stay for transition. Attractive price for win-win situation. Call Christine Boiano at (860) 667-4722 or [clearspine@aol.com](mailto:clearspine@aol.com).

## SHORT-TERM COVERAGE AVAILABLE

Exper. Part 3 Certified D.C. is available to cover your practice from 11/1/00 thru 2/28/01. Relax and get away for a few days. Dr. Ian Chambers (604) 812-6461.

## D.C. POSITIONS AVAILABLE

LOCATION, LOCATION, LOCATION!

Want Network Chiropractor to share fabulous office in the best location in Marin County, CA. Possibility of future buy-out. Call (415) 924-5325 ASAP.

Seacoast NH. Come join 2 busy and successful NSA DC's. No financial investment and no business headaches. Excellent income potential. Lot of love. Fax resume to: (603) 772-2019.

Network office available Dec. '2000. 3 1/2 days per week, Albany, CA  
Dr. R.L. Winblad (510) 525-2111.

Chicagoland NSA DC looking to share his office with any other NSA DC and/or healing professional. Call Dave Buck at (847) 251-5103 for more information.

Dr. Lance Wright seeking doctor to share space in Dallas, TX. Call 972-720-1777.

## NSA DOCTOR NEEDED

Casper, WY could use a Network Chiropractor. None in WY. Contact Zentura at (877) 757-2243.

## OFFICE HELP WANTED

Off Manager/Asst Position Nov. 2000, Network DC, Berkeley CA Fax: 510-588-9549 PPT, PC literate, Billing, Pt. Flow